

The Hague – February 19, 2016

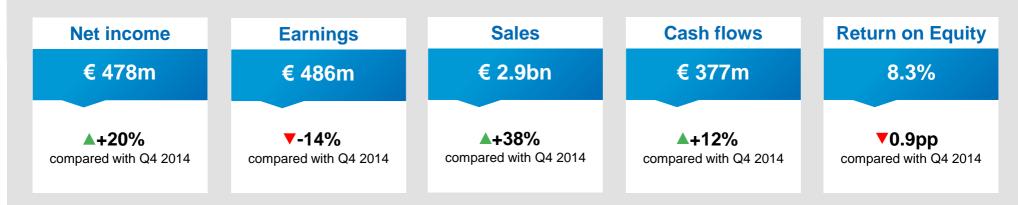
**Alex Wynaendts** CEO

**Darryl Button** 

CFO

### Record sales, solid capital position and increased final dividend

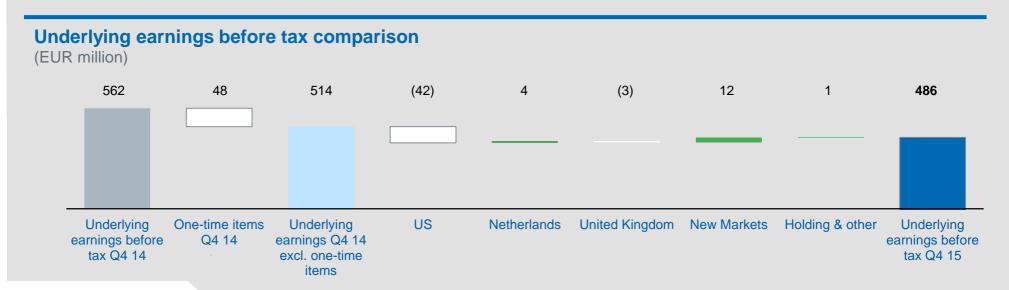
- Net income increased; underlying earnings impacted by lower US earnings and one-time items
- Record-high sales driven by growth of fee-based deposit businesses
- Strong start to 2016-2018 cost savings program
- Solvency II ratio at year-end 2015 reaffirmed at ~160%
- Share buyback program of EUR 400m on track and final 2015 dividend increased to EUR 0.13





### Lower underlying earnings mainly driven by US and one-time items

- Lower earnings from US driven by the effect of Q3 assumption changes and model updates, adverse morbidity, lower annuities and retirement plans earnings and the divestment of Canada
- Earnings increased in NL as lower funding costs and a provision release more than offset lower non-life results
- UK earnings declined driven by adverse market movements and lower investment income
- Earnings growth in New Markets driven by higher earnings in Asia, CEE and asset management





### Strong start to USD 150 million cost savings program in the US

#### Restructure

- Eliminate divisional separation
- Create unified organization that is functionally aligned
- ONE Transamerica: internal & external alignment to a single brand

# Reduce complexity

- Management delayering via streamlining processes
- Restructure distribution network
- Improve procurement scale

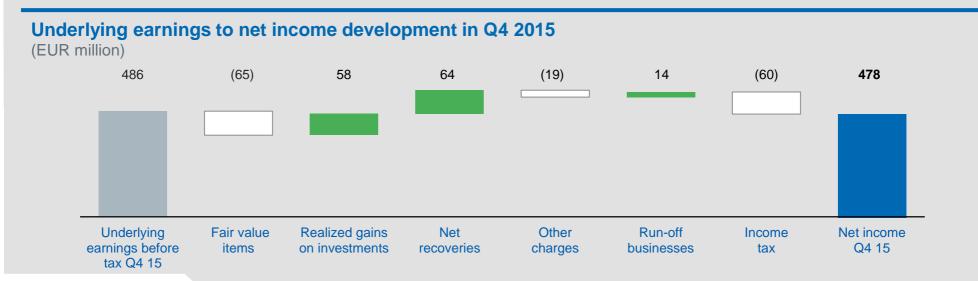
#### Well on track

- Voluntary separation incentive plan for US employees fully rolled-out
- Announced additional position eliminations during the first quarter
- Well on track to achieve USD 40 million cost savings for 2016



### Net income supported by recoveries and lower fair value losses

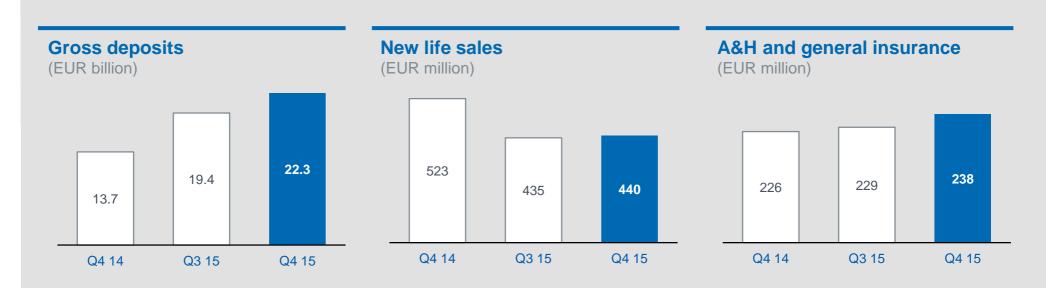
- Fair value losses mainly driven by hedge programs as a result of higher equity markets
- Gains on investments as a result of rebalancing the investment portfolios in NL and UK
- Net recoveries included a legal settlement on previously impaired structured assets, while gross impairments remained very low
- Other charges related to a US restructuring charge and provision release in Spain
- Taxes mainly benefitted from solar investments in US and reduction of UK corporate tax rate





### Record-high sales driven by strong increase in gross deposits

- Gross deposits increased 63%, driven by asset management and NL bank deposits
- New life sales declined as higher IUL sales in the US and favorable currency movements were more than offset by withdrawal of UL secondary guarantee product and lower sales in NL and UK
- Accident & health and general insurance sales increased 5% to EUR 238 million
- Market consistent value of new business of EUR 149 million impacted by lower interest rates

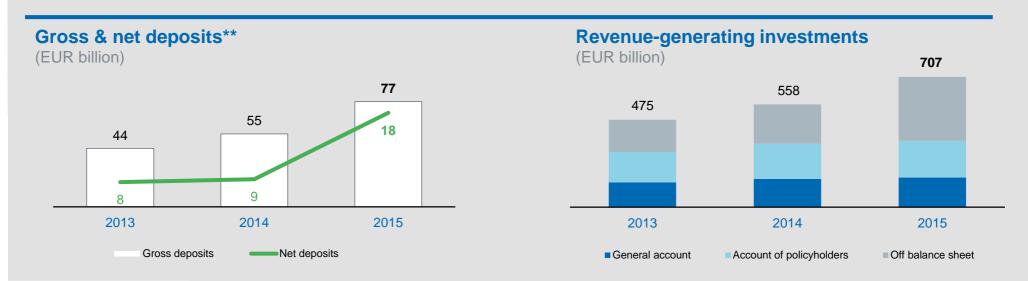




Total sales consists of new life sales plus 1/10<sup>th</sup> of gross deposits plus new premiums for accident & health and general insurance; Gross deposits exclude run-off businesses and stable value solutions

### Strong increase in 2015 deposits and revenue-generating investments

- Growth in off balance sheet revenue-generating investments (RGIs) resulting from strategic shift to capital light businesses
- Net deposits increased strongly, primarily driven by asset management particularly Dutch mortgage fund, Chinese bond and equity funds and proportional inclusion of LBPAM\* deposits
- RGIs up primarily as a result of net inflows, new partnerships and acquisitions, including LBPAM and Mercer



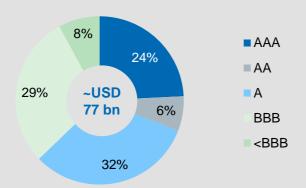


<sup>\*</sup> LBPAM = La Banque Postale Asset Management
\*\* 2015 Net deposits exclude outflows relating to stable value solutions

### High-quality US fixed income portfolio – limited impairments expected

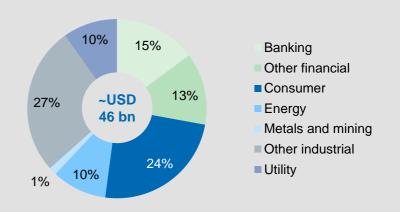
- Market volatility currently high, but risk of permanent loss limited
- Impairments expected to increase in 2016, but remain below long-term average of 28 basis points for US portfolio
- Relatively large US Treasury holdings support overall portfolio quality

# US fixed income portfolio by credit rating\* December 31, 2015



#### US corporate bond portfolio by sector

December 31, 2015



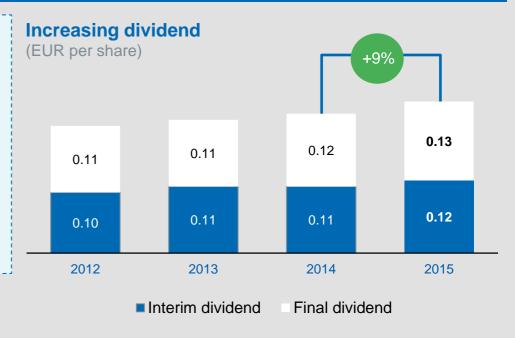


### Strong capital position supports share buyback and increasing dividend

- Solvency II ratio at year-end 2015 reaffirmed at ~160%
- Excess capital of EUR 1.4 billion after redemption of USD 500 million senior debt in December
- Share buyback of EUR 400 million launched at the 2016 investor day on January 13
- Final dividend of EUR 0.13 per common share\*

#### Share buyback well underway

- First tranche of EUR 200 million will be completed by March 31, 2016
- 50% of the first tranche is completed as of February 17, 2016
- Average repurchase price of EUR 4.90
- ~1% of total shares outstanding repurchased





### Delivering on strategic objectives will allow us to achieve ambitions



- Offer solutions throughout the customer lifecycle
- Engage directly and connect digitally with our customers



- Simplifying our business by digitizing processes and increasing self-service
- Grow scale in asset management, administration and advisory services



- Allocate capital to businesses that create value and cash flow growth
- Divest non-core businesses



- Increase digital capabilities and expertise to support growth
- Focus leadership on advocating ownership, agility and customer-centricity

Solvency II target range

140% - 170%

**Capital return of** 

€2.1bn by 2018

RoE target

10% by 2018

**Annual cost savings** 

€200m by 2018





### **Upcoming events**

# **February**

**AIFA Conference** Naples, Florida February 29, 2016

### March

**KBW Life Insurers & Technology Conference** London March 3, 2016

**Barclays EU Financials Capital Summit** London March 9, 2016

**Morgan Stanley Financials Conference** London March 15, 2016

**Annual Report Publication** The Hague March 25, 2016

## Q4 2015 results continued



To help people achieve a lifetime of financial security



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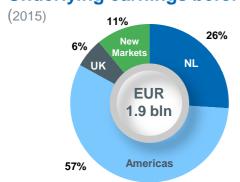
### Aegon at a glance

#### **Focus**



Life insurance, pensions & asset management for 30 million customers

#### **Underlying earnings before tax**



#### History



Our roots date back to the first half of the 19<sup>th</sup> century

#### **Revenue-generating investments**

(December 31, 2015)



EUR 707 billion

#### **Employees**



Over 31,500 employees
December 31, 2015

#### Paid out in claims and benefits

(2015)



EUR 43 billion

### Responsible business embedded in our strategy

#### Our commitment: "To act responsibly and to create positive impact for all our stakeholders"

### Putting our customers at the center of what we do

- Deliver products and services customers can trust (market conduct standards)
- Take value for the customer into account at every step of the product development process

# Having a responsible investments approach

- Extend Responsible Investment approach to externally managed assets where possible
- Investigate the risks represented by climate change, and adapt our investment strategy if required
- Investigate the investment opportunities in the transition to a low-carbon economy as part of the Impact Investment program

#### **Empowering our employees**

- Invest in our workforce by providing training and development opportunities that align with the strategic direction of the company
- Create a positive, open working environment that stimulates diversity and inclusion

### Promoting retirement readiness

- Educate our customers, employees and society at large on issues surrounding retirement security, longevity and population aging
- Explore opportunities for products and services that improve our customers' Retirement Readiness and promote healthy aging.

Aegon's approach to sustainability is recognized externally















### Simplified reporting as of Q1 2016 underlines focused approach

- Asset management to report separately as importance for the group increases
- Clear geographical reporting segments
- Continue to provide details of underlying earnings by lines of business





### Aligning accounting with inforce management

# Scope for UK DAC

Move from DAC recoverability testing on legal entity level to testing on portfolio level

# DAC policy for upgrading

Upgrade to platform considered substantial modification of contract leading to DAC derecognition

Allows for value-added upgrading of customers to platform without continued drag on returns

# Reinsurance accounting

Immediately recognize gain or loss when entering reinsurance contracts as part of business exits

 Reflecting economic reality when using reinsurance as means to exit businesses (e.g. SCOR deal)

# Estimated group implications

- Implementation of amended accounting policies as of January 1, 2016
- No impact on operational free cash flows, local solvency ratios or group Solvency II ratio
- Gross financial leverage remains within target range

**IFRS** equity

**▼** EUR 1.3bn

**Underlying earnings** 

▲ EUR 20m

Return on equity

▲ 0.6%-pts

Financial leverage

▲ 1.4%-pts



### **General account investments by geography**

<b>December 31, 2015</b>	amounts in El	JR millions, except for	the impairment data

	Americas	Netherlands	<b>United Kingdom</b>	New Markets & Other	Tota
Cash/Treasuries/Agencies	16,186	14,947	5,174	610	36,91
Investment grade corporates	39,598	5,088	5,139	3,367	53,19
High yield (and other ) corporates	2,639	103	122	120	2,98
Emerging markets debt	1,497	-	276	655	2,42
Commercial MBS	4,970	78	590	516	6,15
Residential MBS	4,326	757	21	62	5,16
Non-housing related ABS	3,181	2,396	2,018	309	7,90
Subtotal	72,398	23,370	13,341	5,639	114,74
Residential mortgage loans	26	24,994	-	232	25,25
Commercial mortgage loans	7,861	100	-	-	7,96
Total mortgages	7,888	25,094	-	232	33,21
Convertibles & preferred stock	314	-	-	2	31
Common equity & bond funds	424	343	475	193	1,43
Private equity & hedge funds	2,181	128	-	5	2,31
Total equity like	2,919	471	475	200	4,06
Real estate	1,381	1,148	-	2	2,53
Other	861	2,909	4	261	4,03
General account (excl. policy loans)	85,446	52,992	13,819	6,334	158,59
Policyholder loans	2,174	4	-	23	2,20
Investments general account	87,620	52,996	13,819	6,357	160,79
Impairments as bps (Q4 2015)	(9)	1	<u> </u>	1	(4



### Structured assets and corporate bonds by rating

ecember 31, 2015						amounts in E	
	AAA	AA	A	BBB	<bbb< th=""><th>NR</th><th>Tota</th></bbb<>	NR	Tota
Structured assets by rating							
Commercial MBS	4,481	1,039	322	165	147	-	6,15
Residential MBS	2,100	220	226	291	2,330	-	5,16
Non-housing related ABS	3,272	1,286	2,474	562	311	-	7,90
Total	9,852	2,544	3,023	1,017	2,788	-	19,22
Credits by rating							
IG Corporates	1,138	4,491	22,441	25,123	-	-	53,19
High yield corporate	-	-	3	3	2,979	-	2,98
Emerging markets debt	59	227	599	846	694	3	2,42
Total	1,198	4,718	23,042	25,972	3,673	3	58,60
Cash/Treasuries/Agencies							36,91
Total	11,050	7,262	26,065	26,990	6,461	3	114,74

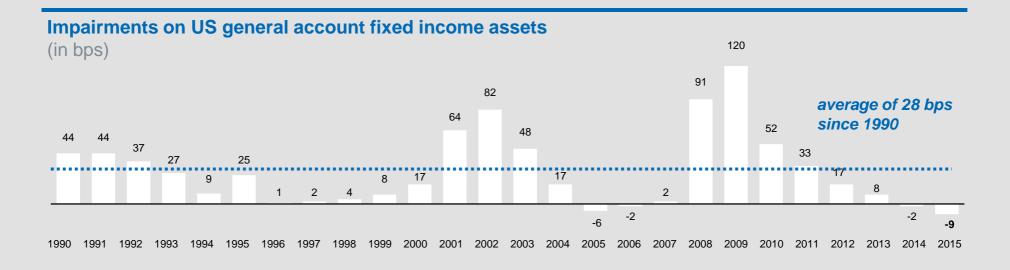
### US direct and indirect energy & commodity exposure

	AAA	AA	Α	ВВВ	<bbb nr<="" th=""><th>Total</th><th>Unrealized gain / (loss</th></bbb>	Total	Unrealized gain / (loss
Independent	-	71	278	766	86	1,201	(64
Oil field services	-	42	190	133	65	431	(75
Midstream	-	-	239	945	87	1,272	(79
Integrated	153	589	430	295	121	1,587	4
Refining	-	-	-	86	49	134	(4
Total energy related	153	701	1,137	2,225	407	4,626	(181
Metals and mining	-	-	231	344	132	707	(157
Total corporate bonds	153	701	1,368	2,571	539	5,332	(339
EM Sovereign debt	-	-	-	-	2	2	
Commercial paper	-	-	-	140	-	140	
Real estate LP	-	-	-	-	-	189	
Total general account exposure	153	701	1,368	2,711	540	5,662	(339
				% of US	general account	6.5%	
CDS exposure (notional)	-	-	35	313	58	406	



### Through the cycle impairments average 28 basis points

- 2015 net recoveries in the US of 9 basis points
- Average credit losses in line with long-term expectations
- Impairments expected to trend up but remain below long-term average

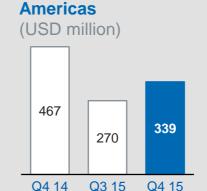




### Underlying earnings amounted to EUR 486 million

- Earnings in Americas impacted by annuities, retirement plans, the divestment of Canada and reduction in recurring earnings following assumption changes and model updates implemented in Q3 2015
- Earnings in the Netherlands declined, as Q4 2014 included a reserve release of EUR 45 million related to a new employee pension arrangement
- UK earnings declined due to adverse market movements and lower investment income due to risk reduction program
- Earnings in New Markets up 61%, mainly driven by higher earnings in asset management and CEE

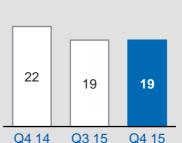
### **Underlying earnings before tax**





The Netherlands







Q3 15

Q4 15



Q4 14

### Fair value items impacted by hedge programs and investments

#### Total of EUR (65) million

FV investments

EUR (5) million

FV hedging with accounting match

EUR 63 million

Derivatives Δ: EUR (573)m Liability Δ: EUR (636)m FV hedging without accounting match

EUR (105) million

Derivatives Δ: EUR (173)m Liability Δ: EUR 68m FV other

EUR (18) million

#### Americas: (36)

- Real estate (+)
- Alternative investments (-)

#### **US GMWB: 49**

- Interest rates (+)
- Other (-)

#### US macro hedging: (74)

- Equity (-)
- Option time value (-)
- Interest rate hedges (+)
- Other (+)

#### Other: (18)

- MTN credit spread (-)
- Other FV items (-)

#### **Netherlands: 31**

Real estate (+)

#### **Netherlands guarantees: 14**

- Credit related hedges (-)
- Update lapse and mortgage prepayment (+)
- Other (+)

#### Netherlands: (16)

- Longevity swap (-)
- Interest rate hedges (-)

#### **Holding: 16**

Perpetual securities and LT debt (+)

#### UK: (31)

- Inflation hedge (+)
- Equity (-)

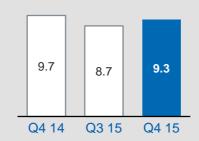


### Gross deposits increased to EUR 22.3 billion

- Lower gross deposits in the Americas as growth in pensions was more than offset by lower deposits in VA
- Gross deposits in the Netherlands up due to continued strong performance from Knab and PPI
- Net platform deposits in the UK strongly increased, mainly driven by the upgrading of existing customers
- Growth in gross deposits in New Markets were primarily driven by asset management: Dutch mortgage fund, Chinese bond and equity funds and proportional inclusion of LBPAM

### **Gross deposits**

# Americas (USD billion)



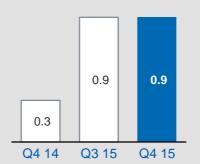
### **The Netherlands**

(EUR billion)



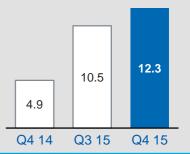
### **United Kingdom platform**

(Net inflows, GBP billion)



#### **New Markets**

(EUR billion)





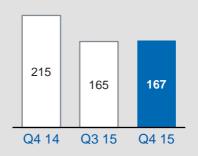
#### New life sales amounted to EUR 440 million

- New life sales in the Americas decreased, as higher indexed UL sales were more than offset by the divestment of Canada, withdrawal of UL secondary guarantee product, and lower term life sales
- Lower new life sales in the Netherlands due to reduced pension buyout activity
- Lower new life sales in the UK as demand for traditional pension products declined
- New life sales in New Markets decreased, driven by Asia, CEE and Spain & Portugal

#### **New life sales**

#### **Americas**

(USD million)



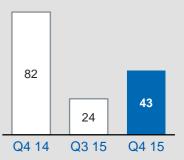
### **United Kingdom**

(GBP million)



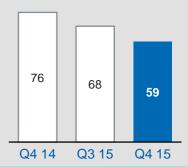
#### **The Netherlands**

(EUR million)



#### **New Markets**

(EUR million)





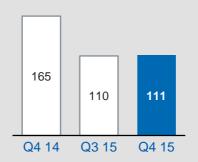
### MCVNB of EUR 149 million impacted by lower interest rates

- Lower MCVNB in the Americas mainly driven by the divestment of Canada and a lower contribution from VA, caused by lower interest rates
- MCVNB in the Netherlands decreased as a result of lower pension sales and a lower contribution from mortgages
- MCVNB in the UK improved, driven by higher margins on annuities and protection business
- Decrease of MCVNB in New Markets mainly the result of lower new life sales and lower interest rates

#### Market consistent value of new business

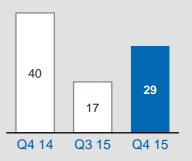
#### **Americas**

(USD million)



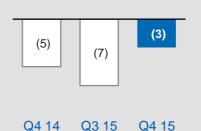
### The Netherlands

(EUR million)



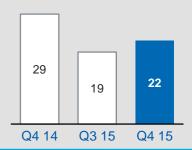
#### **United Kingdom**

(GBP million)



#### **New Markets**

(EUR million)



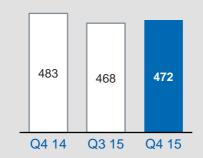


### Operating expenses amounted to EUR 997 million

- Operating expenses in the Americas declined as lower expenses arising from divestment of Canada and employee incentive plans more than offset higher restructuring expenses
- Increase in NL operating expenses as a result of the reserve release of EUR 45 million booked in Q4 2014, one-time provisions and higher employee benefit expenses
- Decrease in UK operating expenses driven by reduction of business transformation costs, cost reduction programs and one-time items in Q4 2014
- Operating expenses in New Markets up due to unfavorable currency movements, business growth and acquisition of 25% stake in LBPAM

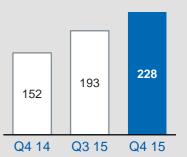
### **Operating expenses**

# Americas (USD million)



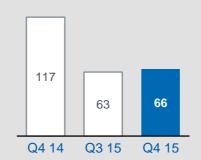
### The Netherlands

(EUR million)



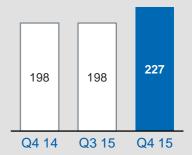
### **United Kingdom**

(GBP million)



#### **New Markets**

(EUR million)





### Operational free cash flows and holding excess capital

- Operational free cash flows\* of EUR 377 million
  - One-time items of EUR (80) million were primarily related to negative impacts of non-economic assumptions in the Netherlands and asset adequacy reserve increases in the US
  - Negative market impacts of EUR (275) million were mainly driven by credit and interest rate mismatches in the Netherlands
- Holding excess capital amounted to EUR 1.4 billion after redemption of USD 500 million senior debt

#### **Operational free cash flows**

(EUR million)

	Q4 14	Q3 15	Q4 15
Earnings on in-force	875	1,108	164
Return on free surplus	17	16	17
Release of required surplus	(223)	(554)	90
New business strain	(343)	(332)	(249)
Operational free cash flow	325	238	22
Market impacts & one-time items	(12)	(112)	(355)
Normalized operational free cash flow	338	350	377
Holding funding & operating expenses	(102)	(72)	(114)
Free cash flow	236	278	263

#### **Holding excess capital development**

(EUR billion)

	Q3 15	Q4 15
Starting position	1.5	1.8
Net dividends received from units	0.0	0.2
Acquisitions & divestments	0.5	-
Common dividends	(0.3)	-
Funding & operating expenses	(0.1)	(0.1)
Leverage issuances/redemptions	-	(0.5)
Other	0.1	0.0
Ending position	1.8	1.4



<sup>\*</sup> Excluding market impacts and one-time items Note: Numbers may not add up due to rounding

### Capital allocated to run-off businesses further reduced in 2015

- Current capital allocated to run-off businesses of USD 1.7 billion
- Capital intensive run-off businesses negatively impact return on equity
  - Capital allocated to run-off businesses included in RoE calculations, but earnings are excluded
- Actively reviewing options to reduce USD 1 billion of capital allocated to run-off business by 2018

#### Allocated capital to run-off businesses

(USD billion)

	2012	2013	2014	2015
Payout annuities	0.5	0.5	0.4	0.4
<ul> <li>Institutional spread-based business</li> </ul>	0.6	0.4	0.3	0.3
■ BOLI/COLI	0.5	0.5	0.6	0.4
Life reinsurance	1.1	0.7	0.6	0.6
	2.7	2.1	2.0	1.7



### **Main economic assumptions**

Overall assumptions		US	NL	UK	
Exchange rate against Euro		1.10	N.a.	0.71	
Annual gross equity market return (price appreciation + dividends)		8%	7%	7%	
Main assumptions for financial targets		US	NL	UK	
10-year government bond yields		Develo	op in line with forward curves p	per year-end 2015	
Main assumptions for US DAC recoverability					
10-year government bond yields	Grade to 4.25% in 10 year	time			
Credit spreads	Grade from current levels to 110 bps over two years				
Bond funds	Return 4% for 10 years and 6% thereafter				
Money market rates	Remain flat at 0.1% for two years followed by a 3-year grading to 3%				



### Earnings sensitivities to equity markets and reinvestment yields

- Protection of capital position main purpose of macro hedging program
- IFRS accounting mismatch between hedges and liabilities
  - GMIB liability carried at amortized cost (SOP 03-1)
  - Macro hedge carried at fair value

#### Macro hedge equity sensitivity estimates

Total equity return in quarter	Fair value items impact
-8%	~USD (10) million
+2% (base case)	~USD (60) million
+12%	~USD (140) million

- Limited reinvestment risk moderates impact on underlying earnings of low US interest rates
  - ~5% of general account assets reinvested per annum as a result of declining spread balances

# Estimated sensitivity for underlying earnings to flat reinvestment yields\*

2016:	~USD (10) million per quarter
2017:	~USD (15) million per quarter
2018:	~USD (25) million per quarter



### **Investing in Aegon**

- Aegon ordinary shares
  - Traded on Euronext Amsterdam since 1969 and quoted in euros
- Aegon New York Registry Shares (NYRS)
  - Traded on NYSE since 1991 and quoted in US dollars
  - One Aegon NYRS equals one Aegon Amsterdam-listed common share
  - Cost effective way to hold international securities

#### Aegon's ordinary shares

Ticker symbol	AGN NA
ISIN	NL0000303709
SEDOL	5927375NL
Trading Platform	Euronext Amsterdam
Country	Netherlands

#### **Aegon's New York Registry Shares**

Ticker symbol	AEG US
NYRS ISIN	US0079241032
NYRS SEDOL	2008411US
Trading Platform	NYSE
Country	USA
NYRS Transfer Agent	Citibank, N.A.

#### **Aegon NYRS contact details**

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#### **Disclaimers**

#### Cautionary note regarding non-IFRS measures

This document includes the following non-IFRS financial measures: underlying earnings before tax, income tax and income before tax. These non-IFRS measures are calculated by consolidating on a proportionate basis Aegon's joint ventures and associated companies. The reconciliation of these measures to the most comparable IFRS measure is provided in note 3 'Segment information' of Aegon's Condensed Consolidated Interim Financial Statements. Aegon believes that these non-IFRS measures, together with the IFRS information, provide meaningful information about the underlying operating results of Aegon's business including insight into the financial measures that senior management uses in managing the business.

#### Currency exchange rates

This document contains certain information about Aegon's results, financial condition and revenue generating investments presented in USD for the Americas and GBP for the United Kingdom, because those businesses operate and are managed primarily in those currencies. None of this information is a substitute for or superior to financial information about Aegon presented in EUR, which is the currency of Aegon's primary financial statements.

#### Forward-looking statements

The statements contained in this document that are not historical facts are forward-looking statements as defined in the US Private Securities Litigation Reform Act of 1995. The following are words that identify such forward-looking statements: aim, believe, estimate, target, intend, may, expect, anticipate, predict, project, counting on, plan, continue, want, forecast, goal, should, would, is confident, will, and similar expressions as they relate to Aegon. These statements are not guarantees of future performance and involve risks, uncertainties and assumptions that are difficult to predict. Aegon undertakes no obligation to publicly update or revise any forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements due to changes caused by various risks and uncertainties. Such risks and uncertainties include but are not limited to the following:

- Changes in general economic conditions, particularly in the United States, the Netherlands and the United Kingdom;
- Changes in the performance of financial markets, including emerging markets, such as with regard to:
  - The frequency and severity of defaults by issuers in Aegon's fixed income investment portfolios:
  - The effects of corporate bankruptcies and/or accounting restatements on the financial markets and the resulting decline in the value of equity and debt securities Aegon holds; and
- The effects of declining creditworthiness of certain private sector securities and the resulting decline in the value of sovereign exposure that Aegon holds;
- Changes in the performance of Aegon's investment portfolio and decline in ratings of Aegon's counterparties;
- Consequences of a potential (partial) break-up of the euro or the potential exit of the United Kingdom from the European Union;
- The frequency and severity of insured loss events;
- Changes affecting longevity, mortality, morbidity, persistence and other factors that may impact the profitability of Aegon's insurance products;
- Reinsurers to whom Aegon has ceded significant underwriting risks may fail to meet their obligations;
- Changes affecting interest rate levels and continuing low or rapidly changing interest rate levels;
- Changes affecting currency exchange rates, in particular the EUR/USD and EUR/GBP exchange rates;
- Changes in the availability of, and costs associated with, liquidity sources such as bank and capital markets funding, as well as conditions in the credit markets in general such as changes in borrower and counterparty creditworthiness;
- Increasing levels of competition in the United States, the Netherlands, the United Kingdom and emerging markets;
- Changes in laws and regulations, particularly those affecting Aegon's operations' ability to hire and retain key personnel, the products Aegon sells, and the attractiveness of certain products to its consumers;
- Regulatory changes relating to the pensions, investment, and insurance industries in the jurisdictions in which Aegon operates;
- Standard setting initiatives of supranational standard setting bodies such as the Financial Stability Board and the International Association of Insurance Supervisors or changes to such standards that may have an impact on regional (such as EU), national or US federal or state level financial regulation or the application thereof to Aegon, including the designation of Aegon by the Financial Stability Board as a Global Systemically Important Insurer (G-SII).
- Changes in customer behavior and public opinion in general related to, among other things, the type of products also Aegon sells, including legal, regulatory or commercial necessity to meet changing customer expectations;
- Acts of God, acts of terrorism, acts of war and pandemics;
- Changes in the policies of central banks and/or governments:
- Lowering of one or more of Aegon's debt ratings issued by recognized rating organizations and the adverse impact such action may have on Aegon's ability to raise capital and on its liquidity and financial condition;
- Lowering of one or more of insurer financial strength ratings of Aegon's insurance subsidiaries and the adverse impact such action may have on the premium writings, policy retention, profitability and liquidity of its insurance subsidiaries;
- The effect of the European Union's Solvency II requirements and other regulations in other jurisdictions affecting the capital Aegon is required to maintain;
- Litigation or regulatory action that could require Aegon to pay significant damages or change the way Aegon does business;
- As Aegon's operations support complex transactions and are highly dependent on the proper functioning of information technology, a computer system failure or security breach may disrupt Aegon's business, damage its reputation and adversely affect its results of operations, financial condition and cash flows:
- Customer responsiveness to both new products and distribution channels;
- Competitive, legal, regulatory, or tax changes that affect profitability, the distribution cost of or demand for Aegon's products;
- Changes in accounting regulations and policies or a change by Aegon in applying such regulations and policies, voluntarily or otherwise, which may affect Aegon's reported results and shareholders' equity;
- The impact of acquisitions and divestitures, restructurings, product withdrawals and other unusual items, including Aegon's ability to integrate acquisitions and to obtain the anticipated results and synergies from acquisitions;
- Catastrophic events, either manmade or by nature, could result in material losses and significantly interrupt Aegon's business; and
- Aegon's failure to achieve anticipated levels of earnings or operational efficiencies as well as other cost saving and excess capital and leverage ratio management initiatives.

Further details of potential risks and uncertainties affecting Aegon are described in its filings with the Netherlands Authority for the Financial Markets and Exchange Commission, including the Annual Report. These forward-looking statements speak only as of the date of this document. Except as required by any applicable law or regulation, Aegon expressly disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements contained herein to reflect any change in Aegon's expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

