



Welcome – Welkom

Annual General Meeting of Shareholders

Algemene Vergadering van
Aandeelhouders

The Hague, May 15, 2020



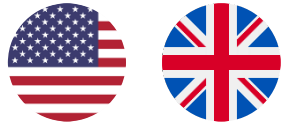
Helping people achieve a lifetime of financial security

William L. Connelly

Chairman of the Supervisory Board

Voorzitter van de Raad van Commissarissen





Welcome to the Annual
General Meeting of
Shareholders



Welkom bij de jaarlijkse
Algemene Vergadering van
Aandeelhouders

Agenda item 1 | Agendapunt 1



Opening



Opening

This item will not be voted upon / Over dit agendapunt wordt niet gestemd

Agenda item 2 | Agendapunt 2



2019
Business overview



Presentatie over de gang
van zaken in 2019

This item will not be voted upon / Over dit agendapunt wordt niet gestemd



Living up to our purpose in testing times

Alex Wynaendts

CEO & Chairman of the Executive Board

The Hague, May 15, 2020



Helping people achieve a lifetime of financial security

Today's storyline

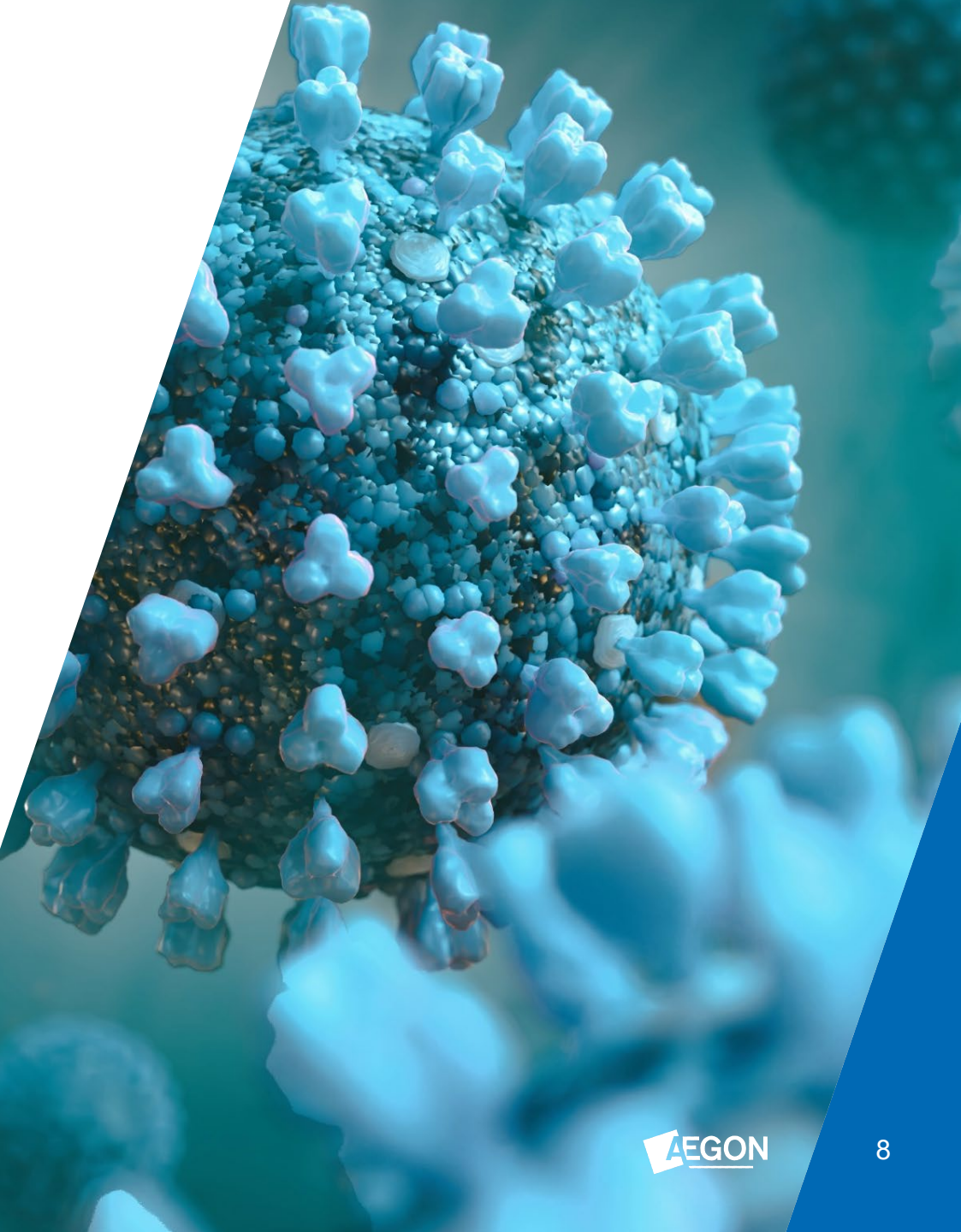
- Impact of COVID-19
 - People
 - Customers
 - Operations
 - Financials
- Briefly looking back on 2019
 - Focus on growth and capital
 - Active portfolio management
 - Financial highlights
- Living up to our purpose



We are living in testing times

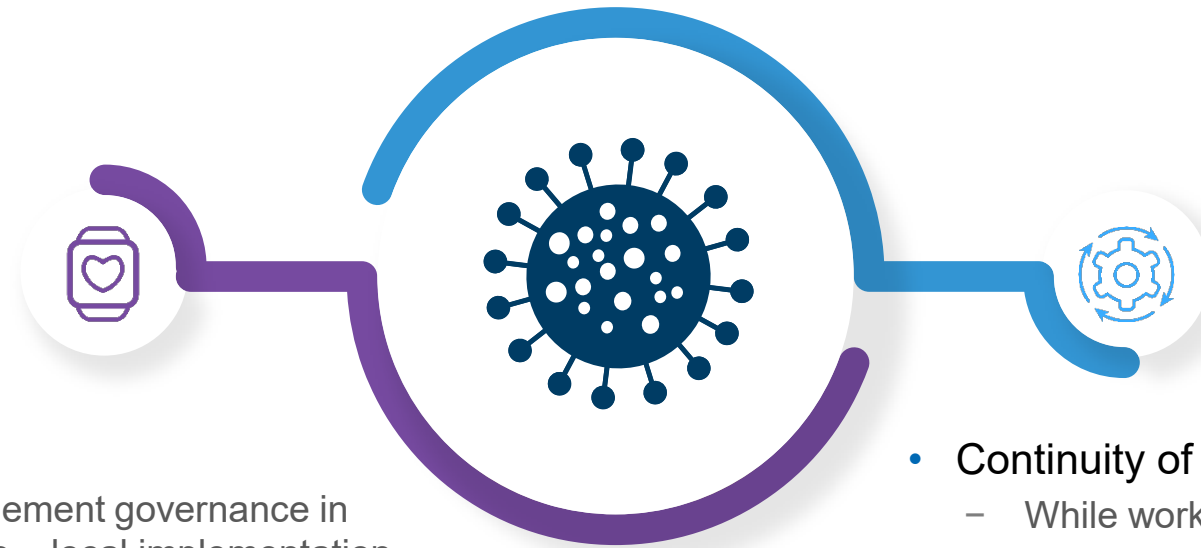
With huge impact on customers and employees

- COVID-19 impacts:
 - People
 - Operations
 - Customers
 - Financials
- Main responsibilities:
 - Ensuring safety of our employees
 - Fulfilling promises to our customers by maintaining strong capital position
 - Supporting our communities



Our response to COVID-19 crisis

Health and safety of employees primary responsibility; continued operations



- **Crisis management**
 - Effective crisis management governance in place; global guidance – local implementation
- **Working from home**
 - Stable working from home environment was enabled for all our employees across the world
- **Engagement**
 - Global framework introduced to sustain well-being, engagement and productivity of employees
- **Continuity of critical services ensured**
 - While working from home
- **Business continuity of critical outsourcing partners**
 - Shown to be robust
- **Enhancing use of digital solutions**
 - For answering customer questions

Our response to COVID-19 crisis

Providing guidance and financial relief to our customers

- Ensuring uninterrupted customer service
 - Increased customer appraisal
 - No material pandemic exclusions
 - After outbreak, COVID-19 coverage included in critical illness product China
 - Providing premium payment and fee flexibility
 - Case-by-case approach for insurance, pensions and mortgages
 - Offering relevant solutions and advice
 - Launch of tele-health in Spain and Portugal providing 24 hrs. medical advice for free
- 

Our response to COVID-19 crisis

Supporting our communities

- Our businesses responded with local initiatives for immediate support
 - For a total of over EUR 1 million to date
 - Initiatives include:

US: providing protective gear to frontline healthcare workers

UK: dedicated corporate donation for local charity to be decided by employees

NL: support healthcare workers insurance; laptops for children for home schooling

Asia: supporting hospitals and relief and developments organizations, supplying personal protective equipment and promoting health education

Across Europe: donating medical supplies and food to the elderly and helping supply protective gear to healthcare workers



Execution of strategy in 2019

- Environment remained challenging
 - Persistent low interest rates in our key markets
 - Customers impacted by economic uncertainty
 - Growing need for solidarity and financial security
- Further simplified our organization
 - Reorganization of US businesses
 - Aegon International launched
- Investing in the future
 - Responsible business
 - Leveraging technology
 - Build-up analytics capabilities



Continued focus on growth and capital in 2019



- Improved commercial momentum while we continued to invest in customer services
 - Increase in Life, Accident & Health sales and gross deposits during the year



- Capturing opportunities in fast-growing markets
 - Financial protection and investment management in India and China



- Strong normalized capital generation of EUR 1.6 billion over 2019
 - Up 12% compared with 2018



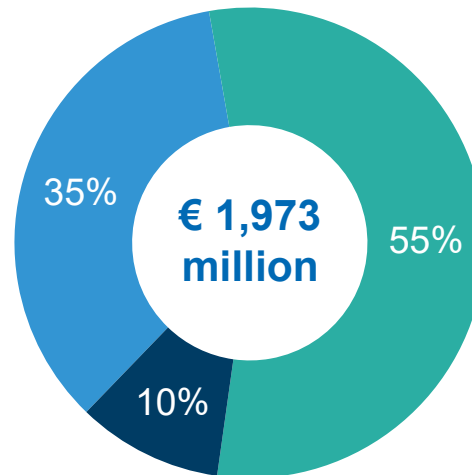
- Solid Group Solvency II ratio of 201% per year-end 2019
 - All business units also strongly capitalized

Successfully optimizing our portfolio

Underlying earnings before tax (in EUR million, FY2019)

Manage for Value

- Reinsured a quarter of longevity risk in the Netherlands
- New own employee pension plan protects capital position and reduces volatility
- Successful transfer of policy administration to Atos in the UK



Drive for Growth

- Positive momentum in Life and Accident & Health sales, as well as gross deposits
- Eighth consecutive full year of positive external third-party net inflows for Aegon Asset Management
- Realized targeted expense savings from Cofunds integration

Scale-up for Future

- Continue expanding our digital platforms
 - New partnership with a large e-commerce player in China, driving sales growth
- Agreed partnership with leading mobile wallet MobiKwik in India to launch smart digital insurance product
- Completed divestment of variable annuity joint ventures in Japan

Purpose more relevant than ever before

As already recognized 175 years ago

Purpose

Helping people achieve a lifetime of financial security

Transformation

- Strategic transformation
- Financial transformation
- Organizational & cultural transformation

Financial strength

- Solid balance sheet
- Strong liquidity position

To continue to live up to our purpose – also in these testing times



Agenda item 3 | Agendapunt 3



Annual Report and
Annual Accounts 2019



Jaarverslag en
jaarrekening 2019

Agenda item 3.1 | Agendapunt 3.1



Reports of the Boards
for 2019



Verslagen van de
Raad van Bestuur en de
Raad van Commissarissen
over 2019

This item will not be voted upon / Over dit agendapunt wordt niet gestemd



Our financial performance in 2019

Matt Rider

CFO & Member of the Executive Board

The Hague, May 15, 2020



Helping people achieve a lifetime of financial security

Today's storyline

- Financial highlights 2019
- Key performance indicators 1Q 2020
- Balance sheet preservation
- Target outlook



Financial highlights 2019

IFRS



Underlying earnings
EUR 1,973 million
-5% compared with 2018

Net income
EUR 1,528 million
Up EUR 784 million from 2018

Return on equity
9.5%
-70bp compared with 2018

Capital position per year-end



Group solvency ratio
201%
-10pp compared with 2018

Holding excess cash
EUR 1,192 million
Within target range

Gross financial leverage
28.5%
-70bp compared with 2018

Capital generation and dividend



Capital generation¹
EUR 1,569 million
+12% compared with 2018

**Gross remittances
to holding**
EUR 1,365 million²

Dividend per share³
EUR 0.15

1. Capital generation excluding market impact and one-time items after holding funding & operation expenses

2. Excludes EUR 100 million remittances by Aegon the Netherlands to the Group in February 2020; EUR 1,518 million including sale of stake in Japan JVs

3. On April 2, 2020, EIOPA and DNB published statements urging insurers to temporarily postpone all dividend distributions. Proposed final 2019 dividend of EUR 0.16 per share was subsequently cancelled on April 3, 2020

Our key performance indicators in 1Q 2020

Underlying earnings
before tax



€ 366 million

Net income



€ 1,270 million

Normalized capital
generation



€ 311 million

Group Solvency II
ratio



208%

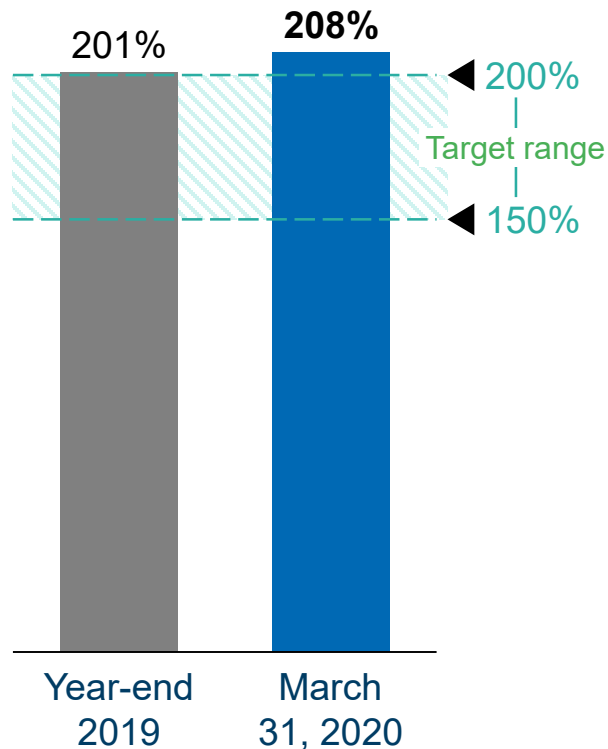
Holding excess
cash



€ 1,379 million

Solid capital position in units and at Group level

Group Solvency II ratio



Group Solvency II ratio at March 31, 2020

- Group Solvency II ratio slightly above the target range supported by normalized capital generation
- Benefit from rising credit spreads, in particular in the Netherlands, were partly offset by adverse market movements in the US

Group Solvency II ratio at the end of April

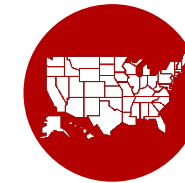
- Estimated at 190% to 200%
- Mainly driven by narrowing of credit spreads

Solvency II ratio main units at March 31, 2020

- All main units above the bottom-end of their respective target ranges
- Decline in US RBC ratio is mainly due to lower interest rates and equity markets
- Increase in NL Solvency II ratio mainly due to widening of credit spreads
- Stable UK Solvency II ratio reflecting balance sheet light business model

Local solvency ratio by unit

Year-end 2019 and 1Q 2020



US - RBC
470% 376%



NL - SII
171% 249%

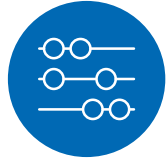


UK - SII
157% 160%

Notes: 1. Numbers are based on management's best estimates, 2. Bottom-end of the target range US = 350% RBC; bottom-end of the target range NL = 155% Solvency II; bottom-end of the target range UK = 145% Solvency II

Protecting the economic value of the balance sheet

Management actions



Hedging and asset allocation

- Rebalanced macro equity hedge to increase downside protection and control hedging costs towards a more linear protection
- Increasing focus of reinvestments on higher rated credit (>55% A rated or higher) in areas less affected by the COVID-19 crisis
- Focusing on new issuances in corporate bonds to benefit from higher spreads
- Increasing scrutiny and monitoring in potentially crisis-affected asset classes



Underwriting and pricing

- Variable annuity repricing in 2Q20 to lead to lower withdrawal rates and lower guarantees
- Launched a new variable annuity product on BaNCS platform with principal protection and upside potential suited for these markets
- Specific new business underwriting requirements introduced, e.g.
 - Restricting coverage for new policies for certain age groups in the US
 - Postponements of certain coverages with confirmed COVID-19 exposure in US
 - Adjusted underwriting criteria in travel and income protection in Netherlands



Capital preservation

- Legal merger of core US Life entities improving asset adequacy testing sufficiency
- Continuing to pursue options for accelerating capital generation in Manage for Value businesses
- Increasing focus on operational excellence to preserve earnings and therewith capital generation, including limiting project and discretionary spend as far as possible

Focus on maintaining solid financial position despite challenging conditions

Financial position and outlook

(March 31, 2020)

Group Solvency II ratio

208%

Return on Equity target

Very unlikely to reach 10% return on equity target in 2020 given the extraordinary circumstances

Holding excess cash

EUR 1.4 billion

Other medium-term targets

Difficult to provide a full assessment of COVID-19 related impacts on medium-term targets

Agenda item 3.1 | Agendapunt 3.1



Reports of the Boards
for 2019



Verslagen van de
Raad van Bestuur en de
Raad van Commissarissen
over 2019

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Agenda item 3.2 | Agendapunt 3.2



Annual Accounts 2019 and
report independent auditor



Jaarrekening 2019 en rapport
van de onafhankelijke
accountant

This item will not be voted upon / Over dit agendapunt wordt niet gestemd

Gert-Jan Heuvelink

15 May 2020



Presentation by PwC

15 May 2020



Audit of Aegon's 2019 Financial Statements

- Audit opinion (refer to pages 328 to 336 of the Annual Report)
- Materiality
- Scope of our group audit
- Risk of fraud and non-compliance with laws and regulations
- Key audit matters:
 - Valuation of certain assets and liabilities arising from insurance contracts
 - Valuation of certain level 3 investments
 - Uncertainties in policyholder claims and litigation
- Subsequent event procedures / Covid-19 outbreak
- Other information included in the Annual Report

Agenda item 3.2 | Agendapunt 3.2



Annual Accounts 2019 and
report independent auditor



Jaarrekening 2019 en rapport
van de onafhankelijke
accountant

This item will not be voted upon / Over dit agendapunt wordt niet gestemd

Agenda item 3.3 | Agendapunt 3.3



Remuneration Report 2019



Remuneratierapport 2019

This item will be subject to an advisory vote / Over dit agendapunt wordt een adviserende stem uitgebracht

Ben Noteboom

Chairman of the Remuneration Committee

Voorzitter van de Remuneratie Committee



Supervisory Board Remuneration Policy 2019

2019 Supervisory Board fees

| Fees | Scope | Amount <i>(in EUR)</i> |
|----------------|---|--|
| Base Fee | Supervisory Board membership | 80,000 per year – Chairman 50,000 per year – Vice-Chairman 40,000 per year – Members |
| | Risk or Audit Committee membership | 13,000 per year – Chairman 8,000 per year – Members |
| | Membership of other Committees | 10,000 per year – Chairman 5,000 per year – Members |
| Attendance Fee | Committee meetings | 3,000 per meeting |
| | For extra Supervisory Board meetings (>6) | 3,000 per meeting |
| Travel Fee | To attend Supervisory Board (Committee) meeting | 2,000 for continental or US-interstate travel 4,000 for intercontinental travel |

Supervisory Board remuneration in 2019

Remuneration received in 2019

| <i>In EUR thousands</i> | Base Fee | Attendance Fee | Travel Fee | Total |
|-------------------------|-----------------|-----------------------|-------------------|--------------|
| Connelly | 95 | 54 | 20 | 169 |
| Ellman | 56 | 39 | 20 | 115 |
| Noteboom | 58 | 39 | 6 | 103 |
| Van der Veer | 58 | 54 | 6 | 118 |
| Wortmann – Kool | 63 | 54 | 6 | 123 |
| Young | 66 | 66 | 26 | 158 |
| Dineen* | 40 | 27 | 12 | 79 |
| Total | 436 | 333 | 96 | 865 |

* Up to October 11, 2019

Executive Board Remuneration Policy 2019

Compensation and benefit overview

| Component | Details |
|-----------------------|--|
| Fixed compensation | Paid in monthly installments |
| Variable compensation | Target/maximum: 80%/100% of fixed compensation Pay-out: <ul style="list-style-type: none">• 40% upfront• 60% deferred, tranche vesting over 3-yr period (3x 20%)• Each portion paid 50:50 in cash/shares• All shares subject to additional 3-year holding period |
| Pension | 40% of fixed compensation* 28% of fixed compensation – grandfathered arrangement Mr. Wynaendts |
| Other benefits | E.g. company car, social security and tax paid by employer |

* Up to May 2019, an end of term arrangement applied to Mr. Wynaendts.

Executive Board remuneration in 2019

Remuneration received in relation to 2019

| <i>In EUR thousands</i> | Fixed | Variable** | Pension | Benefits | Total |
|-------------------------|--------------|-------------------|----------------|-----------------|--------------|
| Wynaendts* | 1,314 | 1,048 | 1,302 | 252 | 3,916 |
| Rider | 931 | 743 | 373 | 77 | 2,124 |
| Total | 2,245 | 1,791 | 1,675 | 329 | 6,040 |

* Pension Mr. Wynaendts: includes Jan-May end of term arrangement, June-Dec 40% of fixed compensation.

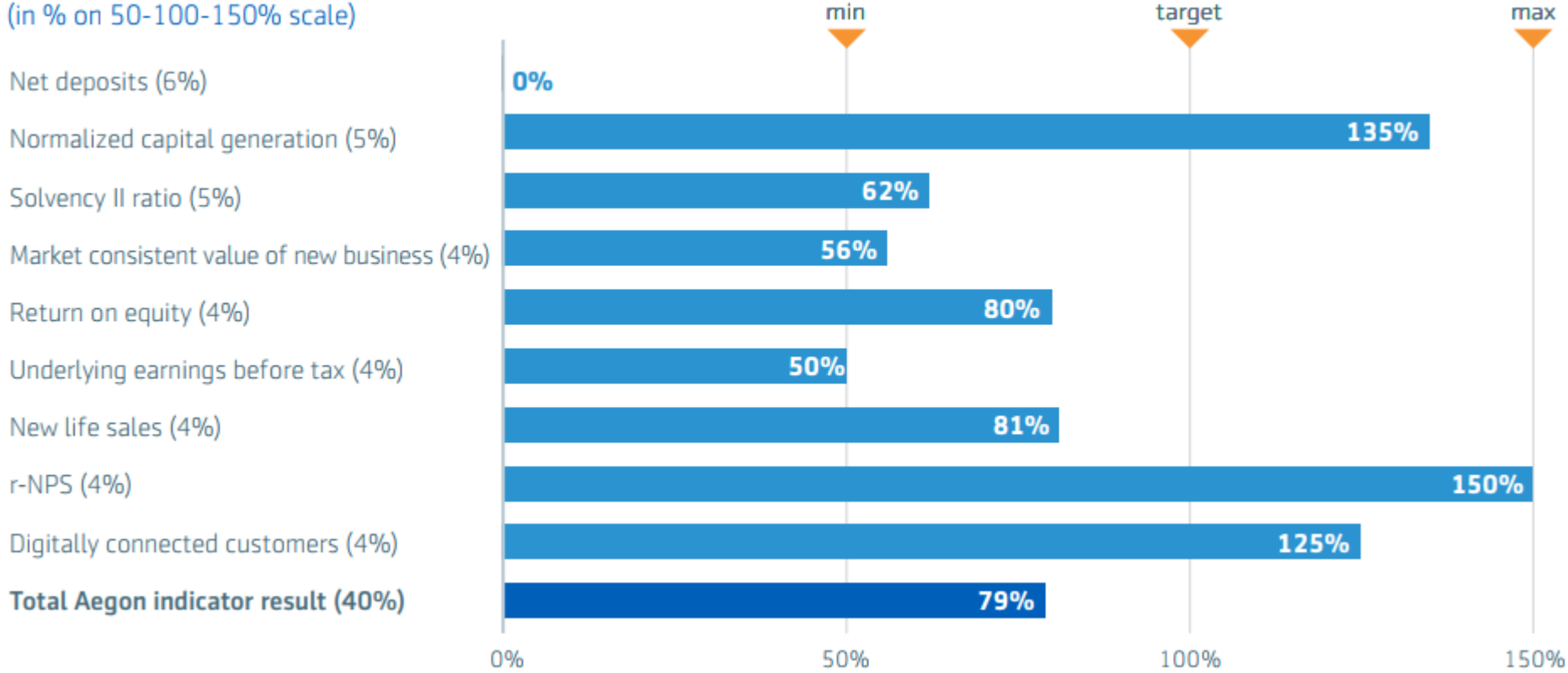
** Awarded in relation to 2019 performance year (to be paid in 2020-2023).

Executive Board variable compensation in 2019

2019 Aegon results for calculation Executive Board variable compensation

Aegon – Performance indicator results 2019

(in % on 50-100-150% scale)

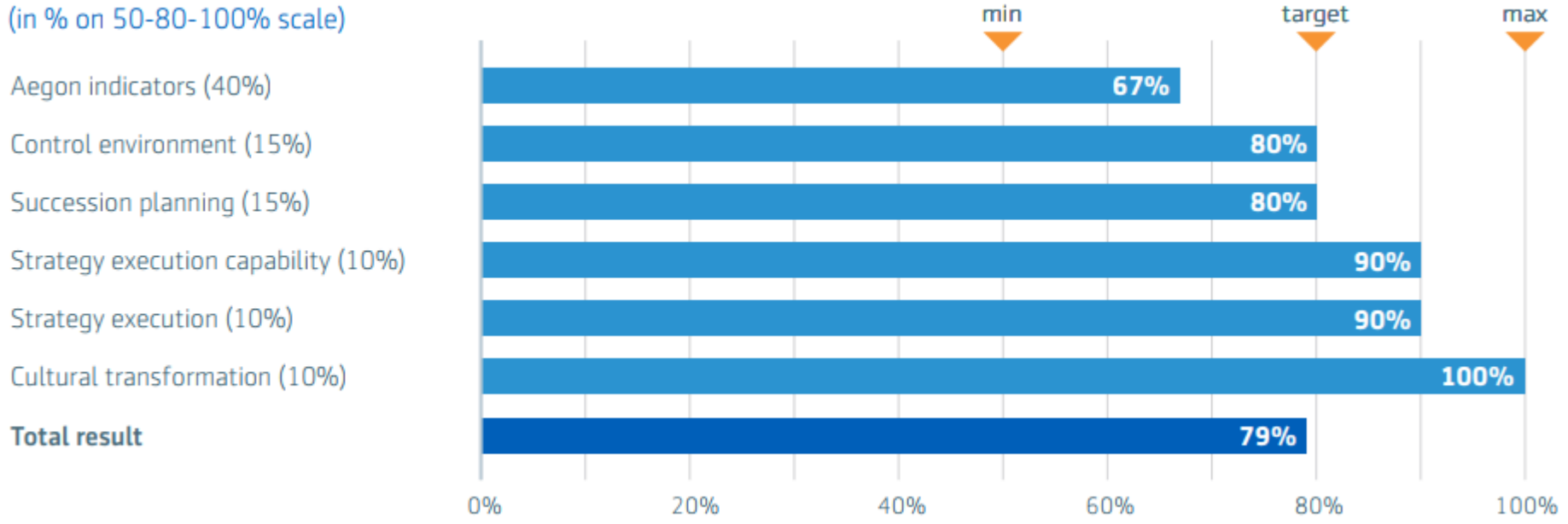


Executive Board variable compensation in 2019 (cont'd)

2019 results Mr. Wynaendts for variable compensation calculation

Alex Wynaendts – Performance indicator results 2019

(in % on 50-80-100% scale)

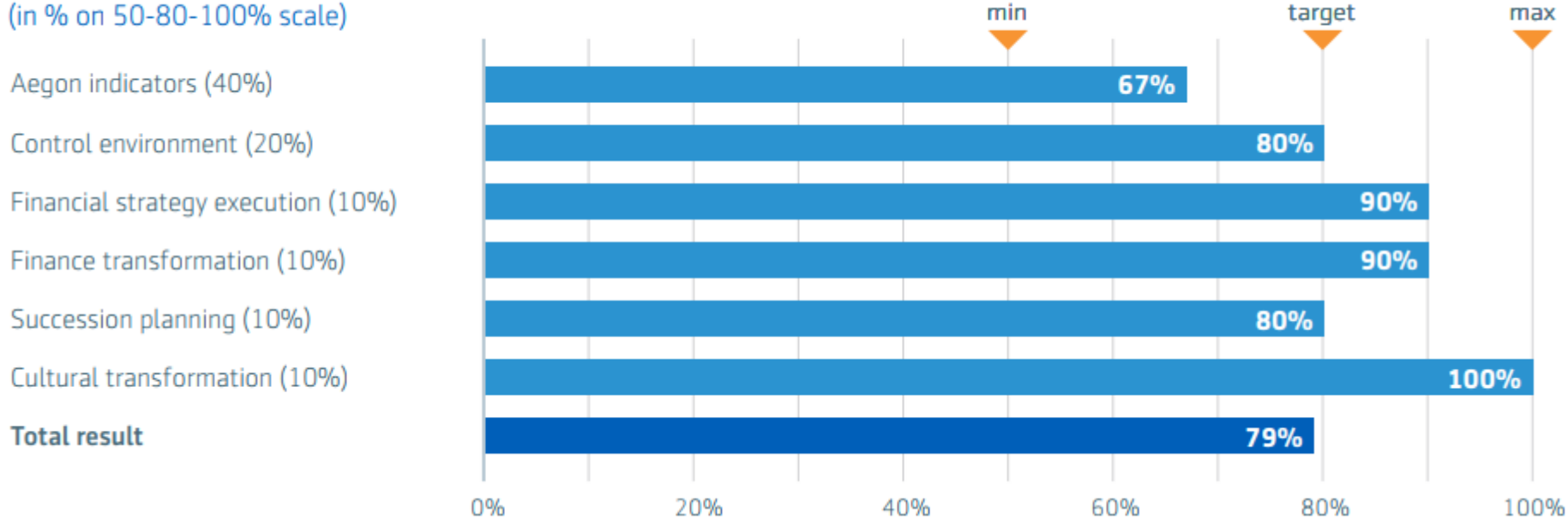


Executive Board variable compensation in 2019 (cont'd)

2019 results Mr. Rider for variable compensation calculation

Matt Rider – Performance indicator results 2019

(in % on 50-80-100% scale)



Executive Board remuneration in 2020

Annualized remuneration levels per January 2020

| <i>In EUR thousands</i> | Fixed | Variable | Pension | Total |
|-------------------------|--------------------------|--------------------------|----------------|-----------------------------|
| Wynaendts | 1,327 + 2% allowance* | Target: 80% Max: 100% | 40% + 28%* | Target: 3,318 Max: 3,584 |
| Friese ** | 1,485 | Target: 80% Max: 100% | 40% | Target: 3,267 Max: 3,564 |
| Rider | 941 | Target: 80% Max: 100% | 40% | Target: 2,070 Max: 2,258 |

* Grandfathered arrangements (2% allowance and 28% pension).

** When appointed. Received a separate sign-on arrangement of EUR 1.25 mln in March 2020 when hired, which is split in (almost) half cash and the other half in Aegon shares. Half of the sign-on payment has been paid upfront and the other half is deferred to vesting dates in future years.

Agenda item 3.3 | Agendapunt 3.3



Remuneration Report 2019



Remuneratierapport 2019

This item will be subject to an advisory vote / Over dit agendapunt wordt een adviserende stem uitgebracht

Agenda item 3.4 | Agendapunt 3.4



Adoption of the
Annual Accounts 2019



Vaststelling van de
jaarrekening 2019

Agenda item 3.5 | Agendapunt 3.5



Dividend



Dividend

This item will not be voted upon / Over dit agendapunt wordt niet gestemd

Dividend

- In its Annual Report 2019¹⁾, Aegon proposed a final 2019 dividend of EUR 0.16 per common share and EUR 0.004 per common share B, absent further deterioration of the market circumstances, and based on the assessments made at that time
- Subsequently, Aegon decided to forego the 2019 final dividend to comply with the call²⁾ made by EIOPA and DNB
- Therefore, the total dividend for financial year 2019 is the interim dividend of EUR 0.15 per common share and EUR 0.00375 per common share B, paid in September 2019
- Aegon will review opportunities for returning capital to its shareholders as soon as appropriate
- Aegon will take a decision on the 2020 interim dividend in August 2020 in line with our dividend policy, taking circumstances and outlook at that time into consideration

¹⁾ The Annual Report 2019 was published on March 18, 2020.

²⁾ On April 2, 2020, EIOPA and DNB published statements urging insurers to temporarily postpone all dividend distributions.

Agenda item 3.5 | Agendapunt 3.5



Dividend



Dividend

This item will not be voted upon / Over dit agendapunt wordt niet gestemd

Agenda item 4 | Agendapunt 4



Release from liability



Kwijting

Agenda item 4.1 | Agendapunt 4.1



Release from liability for the members of the Executive Board for their duties performed during 2019



Verlenen van kwijting aan de leden van de Raad van Bestuur voor de uitoefening van hun taak in 2019

Agenda item 4.2 | Agendapunt 4.2



Release from liability for the members of the Supervisory Board for their duties performed during 2019



Verlenen van kwijting aan de leden van de Raad van Commissarissen voor de uitoefening van hun taak in 2019

Agenda item 5 | Agendapunt 5



Remuneration



Remuneratie

Ben Noteboom

Chairman of the Remuneration Committee

Voorzitter van de Remuneratie Committee



Agenda item 5.1 | Agendapunt 5.1



Adoption of the Remuneration
Policy for members of the
Executive Board



Vaststelling van het
remuneratiebeleid voor de
leden van de Raad van Bestuur

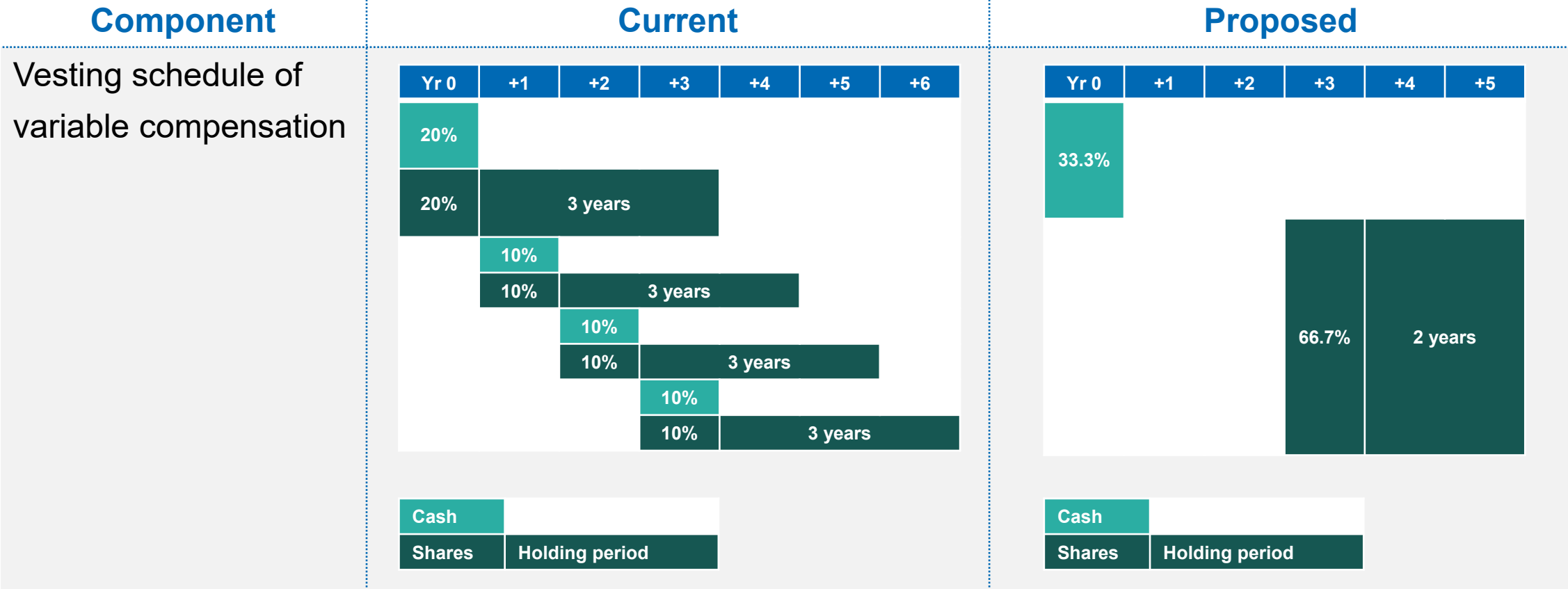
Proposed Executive Board Remuneration Policy

Main change 1: Increase alignment with shareholders by increasing shares in pay-mix

| Component | Current | Proposed |
|----------------------------------|---|---|
| Pay-mix of variable compensation | <p>50% in cash</p> <p>50% in Aegon shares</p> | <p>33.33% in cash</p> <p>66.67% in Aegon shares</p> |

Proposed Executive Board Remuneration Policy (cont'd)

Main change 2: Simplification by moving from tranche-vesting to cliff-vesting

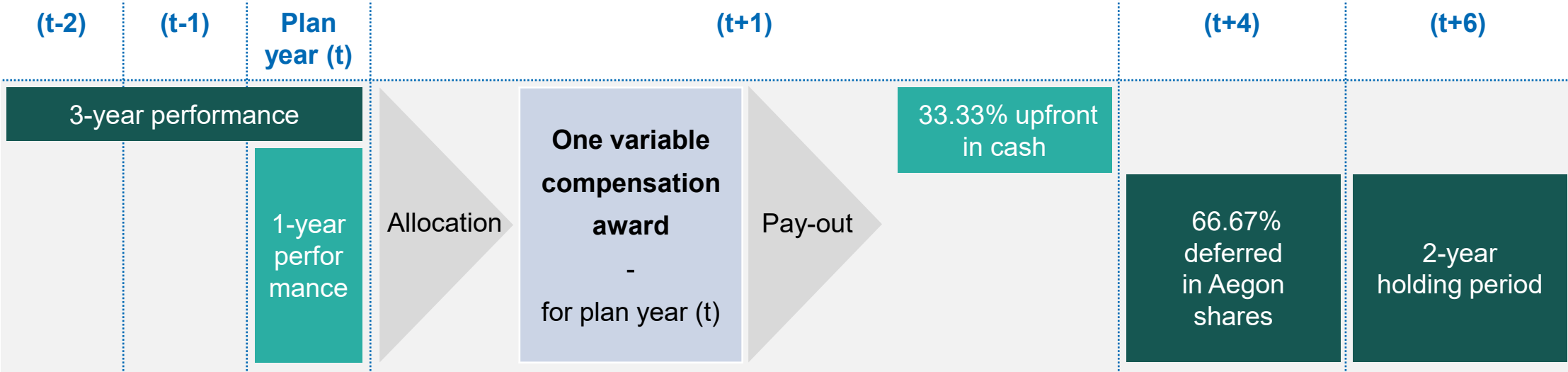


Proposed Executive Board Remuneration Policy (cont'd)

Main change 3: Increase long-term focus with introduction 3-year performance period

| Component | Current | Proposed |
|--------------------|---|---|
| Performance period | <ul style="list-style-type: none"> 1 year for all indicators | <ul style="list-style-type: none"> 3 years for at least 20% of indicators 1 year for all other indicators |

Illustration of proposal



Proposed Executive Board Remuneration Policy (cont'd)

Main change 4: Increase transparency and stakeholder alignment with mandatory categories

| Component | Current | Proposed |
|---------------------------|---|---|
| Performance indicator mix | <ul style="list-style-type: none"> • $\geq 50\%$ non-financial (by law) | <ul style="list-style-type: none"> • $\geq 50\%$ non-financial (by law) • Mandatory performance indicator categories |

Proposed categories

| Category | Examples of performance indicators |
|--------------|--|
| Shareholders | Relative Total Shareholder Return |
| Capital | Normalized Capital Generation, Solvency II ratio |
| Earnings | Return on Equity, Underlying Earnings, Earnings per Share |
| Sales | Market Consistent Value of New Business, Fees and Premium based Revenues, Annualized Revenue on Deposits |
| Stakeholders | Net Promotor Score, Products per Customer, Employee Training, Employee Turnover |
| ESG | Employee Engagement, Employee Diversity, Risk Management, Governance |
| Strategy | Strategy Execution |

2020 Executive Board performance indicators

Based on proposed policy changes

2019 performance indicators

| Category | Performance indicators |
|---------------------|---|
| Aegon financial | Net Deposits |
| | Normalized Capital Generation |
| | Return on Equity |
| | Market Consistent Value of New Business |
| | Solvency II ratio |
| | Underlying Earnings Before Tax |
| | New Life Sales |
| Aegon non-financial | Relational Net Promotor Score |
| | Digitally connected customers |
| Personal | Strategy execution |
| | Control environment |
| | Succession planning |
| | Cultural transformation |

2020 performance indicators

| Mandatory category | Performance indicators |
|--------------------|---|
| Shareholders | Relative TSR |
| Capital | Normalized Capital Generation |
| Earnings | Return on Equity |
| Sales | Market Consistent Value of New Business |
| | Fees and Premium based Revenues |
| Stakeholders | Relational Net Promotor Score |
| Strategy | Execution of key strategic projects |
| | Personal indicators: CEO handover, strategy execution and transformation projects |
| ESG | Personal indicators: employee engagement, diversity & inclusion and control environment |

Proposed Executive Board Remuneration Policy (cont'd)

Summary of main remuneration elements

| Component | Details |
|--------------------------|--|
| Total remuneration level | <ul style="list-style-type: none">• Internal references: Management Board and general employee population• External references: market trends, inflation, European insurance peer group, Dutch AEX peer group |
| Fixed compensation | <ul style="list-style-type: none">• Base Fee: In cash, optionally in shares |
| Variable compensation | <ul style="list-style-type: none">• Target: 80% of fixed compensation• Maximum: 100% of fixed compensation• Subject to collective plan rules, incl. malus and claw back clauses |
| Pension | <ul style="list-style-type: none">• 40% of fixed compensation |
| Other benefits | <ul style="list-style-type: none">• E.g. company car, social security and tax paid by employer. |

Agenda item 5.2 | Agendapunt 5.2



Adoption of the Remuneration
Policy for members of the
Supervisory Board



Vaststelling van het
remuneratiebeleid voor de
leden van de
Raad van Commissarissen

Proposed Supervisory Board Remuneration Policy

Main policy changes

| Component | Current | Proposed |
|-----------------------|---|--|
| Fees | <ul style="list-style-type: none"> 2019 fee levels | <ul style="list-style-type: none"> No change to 2019 Fee levels Option to index the Fees each year for economic developments (e.g. inflation) Any Fee change exceeding this level or change in the scope of a Fee, still requires Shareholder approval |
| Policy-considerations | <ul style="list-style-type: none"> Not included | <ul style="list-style-type: none"> Explanation how the Policy contributes to Aegon’s strategy, long-term interests and sustainability Explanation how the Supervisory Board took Aegon’s identity, purpose, values and stakeholder environment into account when drafting the Policy |

Agenda item 5 | Agendapunt 5



Remuneration



Remuneratie

Agenda item 6 | Agendapunt 6



Composition of the
Supervisory Board



Samenstelling van de
Raad van Commissarissen

Agenda item 6.1 | Agendapunt 6.1



Appointment of Mr. Thomas Wellauer as member of the Supervisory Board



Benoeming van de heer Thomas Wellauer als lid van de Raad van Commissarissen

Thomas Wellauer

- Age: 64
- Nationality: Swiss
- Main occupation
 - Non-executive director
- Main former occupation
 - COO of Swiss Re
- Membership of other Boards
 - Chairman of the Board of Directors of SIX (non-listed)
 - Chairman of the Board of Trustees of the University Hospital Zurich Foundation (non-listed)
 - Member of the Global Executive Board of the International Chamber of Commerce (non-listed)*

* The board membership at International Chamber of Commerce will end on June 30, 2020



Agenda item 6.1 | Agendapunt 6.1



Appointment of Mr. Thomas Wellauer as member of the Supervisory Board



Benoeming van de heer Thomas Wellauer als lid van de Raad van Commissarissen

Agenda item 6.2 | Agendapunt 6.2



Appointment of Mrs. Caroline Ramsay as member of the Supervisory Board



Benoeming van mevrouw Caroline Ramsay als lid van de Raad van Commissarissen

Caroline Ramsay

- Age: 57
- Nationality: British
- Main occupation
 - Senior finance and audit roles in Financial Services
- Main former occupation
 - Group Chief Auditor of RSA plc.
- Membership of other Boards
 - Non-Executive Audit Committee Chair of Brit Syndicates Ltd. (non-listed)
 - Non-Executive Audit Committee Chair of Standard Life UK Smaller Companies Trust plc.
 - Non-Executive Audit Committee Chair of Tesco Underwriting Ltd. (non-listed)
 - Member of FCA Regulatory Decisions Committee and Member of the Payment Systems Regulator Enforcement Decisions Committee (non-listed)
 - Non-Executive Audit Committee Chair of Scottish Equitable plc., Aegon UK, and Cofunds Ltd. (non-listed)*

** The board memberships at Scottish Equitable plc., Aegon UK, and Cofunds Ltd. will end should Mrs. Ramsay be appointed to the Supervisory Board of Aegon N.V.*



Agenda item 6.2 | Agendapunt 6.2



Appointment of Mrs. Caroline Ramsay as member of the Supervisory Board



Benoeming van mevrouw Caroline Ramsay als lid van de Raad van Commissarissen

Agenda item 7 | Agendapunt 7



Composition of the
Executive Board



Samenstelling van de
Raad van Bestuur

Agenda item 7.1 | Agendapunt 7.1



Appointment of Mr. Lard Friese
as member of the
Executive Board



Benoeming van de heer
Lard Friese als lid van de
Raad van Bestuur

Lard Friese

- Age: 57
- Nationality: Dutch
- Shares in the company:
 - None
- Main former occupation:
 - Chair of the Executive Board and CEO of NN Group
- External Board membership that qualify under Act Management and Supervision:
 - None



Agenda item 7.1 | Agendapunt 7.1



Appointment of Mr. Lard Friese
as member of the
Executive Board



Benoeming van de heer
Lard Friese als lid van de
Raad van Bestuur

Agenda item 8 | Agendapunt 8



Cancellation, issuance, and
acquisition of shares



Intrekking, uitgifte en verkrijging
van aandelen

Agenda item 8 | Agendapunt 8



- 8.1 Proposal to cancel common shares and common shares B
- 8.2 Authorization of the Executive Board to issue common shares with or without pre-emptive rights
- 8.3 Authorization of the Executive Board to issue shares in connection with a rights issue
- 8.4 Authorization of the Executive Board to acquire shares in the Company



- 8.1 Voorstel tot intrekking van gewone aandelen en gewone aandelen B
- 8.2 Machtiging van de Raad van Bestuur tot uitgifte van gewone aandelen met of zonder voorkeursrechten
- 8.3 Machtiging van de Raad van Bestuur tot uitgifte van gewone aandelen in verband met een claimemissie
- 8.4 Machtiging van de Raad van Bestuur tot verkrijging van eigen aandelen door de Vennootschap

Agenda item 9 | Agendapunt 9



Any other business



Wat verder ter tafel komt

This item will not be voted upon / Over dit agendapunt wordt niet gestemd

Agenda item 10 | Agendapunt 10



Closing



Sluiting

This item will not be voted upon / Over dit agendapunt wordt niet gestemd